

Accelerating our strategy for a low carbon future

In line with our previous 2019 commitments and ahead of the COP26 in Glasgow in November 2021, Thales is accelerating its strategy for a low-carbon future. This proactive stance aims at:

1. <u>Raising our operational CO₂ emissions reduction targets</u>

To reinforce our contribution to the fight against climate change, the Group has committed to reducing greenhouse gas emissions in alignment with the 1.5°C target set by the Paris Agreement, setting the following objectives:

- -50% by 2030, including Scope 1, Scope 2 and Scope 3 (business travel), compared with 2018 levels (and always in absolute values), with an intermediary target of -35% by 2023
- Achieve Net Zero by 2040.

To meet these goals, a specific action plan will be implemented to improve the energy efficiency of the Group's activities and buildings it uses, to expand the use of renewable energy sources, to ban the most emissive refrigerant gases, and to transition to a hybrid and electric vehicle fleet as part of a responsible travel policy.

2. Strengthening our commitment to suppliers

As part of our continuous commitment across the entire value chain, the Group will engage with suppliers in support of their own effort to reduce carbon emissions with:

- 100% of the action plans of the 150 most emissive suppliers to be agreed and launched by 2023
- A systematic engagement with suppliers to bring them in line with Thales's goal of -50% by 2030.

3. Eco-designing for product innovation

In order to offer customers innovative and eco-responsible products and services that help them reduce their own carbon footprint, the Group aims at:

• Adopting eco-design principles for 100% of the new products and services by 2023.

This way, Thales confirms its commitment to:

- Significantly contribute to the aviation sector's ambitious decarbonisation goals
- Support armed forces in their energy transition
- Promote a responsible space ecosystem and sustainable satellite navigation capabilities
- Optimise energy efficiency of digital technologies by developing digital solutions that are energy efficient by design.

The action plan will be submitted for SBTi^a certification in the coming months.

The Group thus affirms its vision for building a safer, greener and more inclusive world.

P. Carine

Patrice Caine – Chairman and CEO 5th October 2021

^a The Science Based Target (SBT) is an initiative of international experts which allow to assess, on a scientific basis, whether the changes in greenhouse gas emissions of an economic actor are compatible with the objective of limiting to 2°C or 1.5°C the average temperature of the planet.